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October 20, 2005

Mr. Ken Spodnik
McPhee Electric
300 Long Beach Blvd.
Stratford, CT 06615

Dear Ken:

Thank you for your company's involvement on the Yale University Engineering Research Building. Due in large part to your efforts, this great project recently received extremely high praise from University officials during the Grand Opening Ceremony and also has been awarded the 2005 CIB Award of Merit. We are sure this is the first of many awards this project will receive in the future.

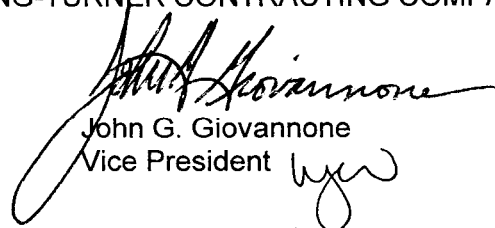
As you are fully aware, this was a tremendously challenging project in many respects, but also a great demonstration of the great things that can be achieved when great firms pull together toward a common goal.

Congratulations to your firm in helping make the Engineering Research Building Team the recipient of this prestigious award and high praise from the University.

Hope business is treating you well, and we look forward to working together again in the near future.

Very truly yours,

THE WHITING-TURNER CONTRACTING COMPANY


John G. Giovannone
Vice President